



Northern, Yorkshire and Humberside NHS Directors of Informatics Forum

Andy Kinnear

November 2019



COAST TO COAST
WALK
192 MILES
THE END



A close-up photograph of a tray filled with numerous golden-brown, fluffy popovers. The popovers are piled together, showing their characteristic hollow, airy texture. The lighting is warm, highlighting the crisp, slightly browned tops of the bread. The background is dark, making the popovers stand out.

29 years
What didn't work,
what's working now?



Andy_Kinnear



- **Director of Digital Transformation** – South, Central and West CSU
- **Connecting Care Champion**– The Greater Bristol Digital Transformation programme
- **Outgoing Chair** – BCS Health & Care Executive
- **Health CIO Advisory Board member** - CIO Network
- **‘Empower the Person’ Board member** – NHS England
- **‘NHS Digital Academy’ Steering group member** – NHS England
- **Ex-Local Delivery Advisor** – NHS Digital



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rachel dunscombe

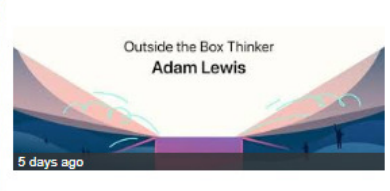


Andy Kinnear

- Andy Kinnear - 4 sites
- Connecting Care Programme Director - The NHS Digital Transformation programme - South, Central and West C&I
- Director of Digital Transformation - South, Central and West C&I
- Local Delivery Advisor - NHS Digital (formerly Health and Social Care Information Centre)
- Chair of BCS Health & Care Executive - British Computer Society

Also:

- 21 years NHS experience
- Member of George Freeman MP's Digital Cabinet
- OD Network member
- Long suffering Crown Advocate (n...)





andy kinnear NHS



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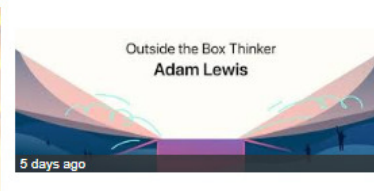
Andy Kinnear

Andy Kinnear - 4 roles

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- ODI Network member
- Long suffering Green Akaadla fan...

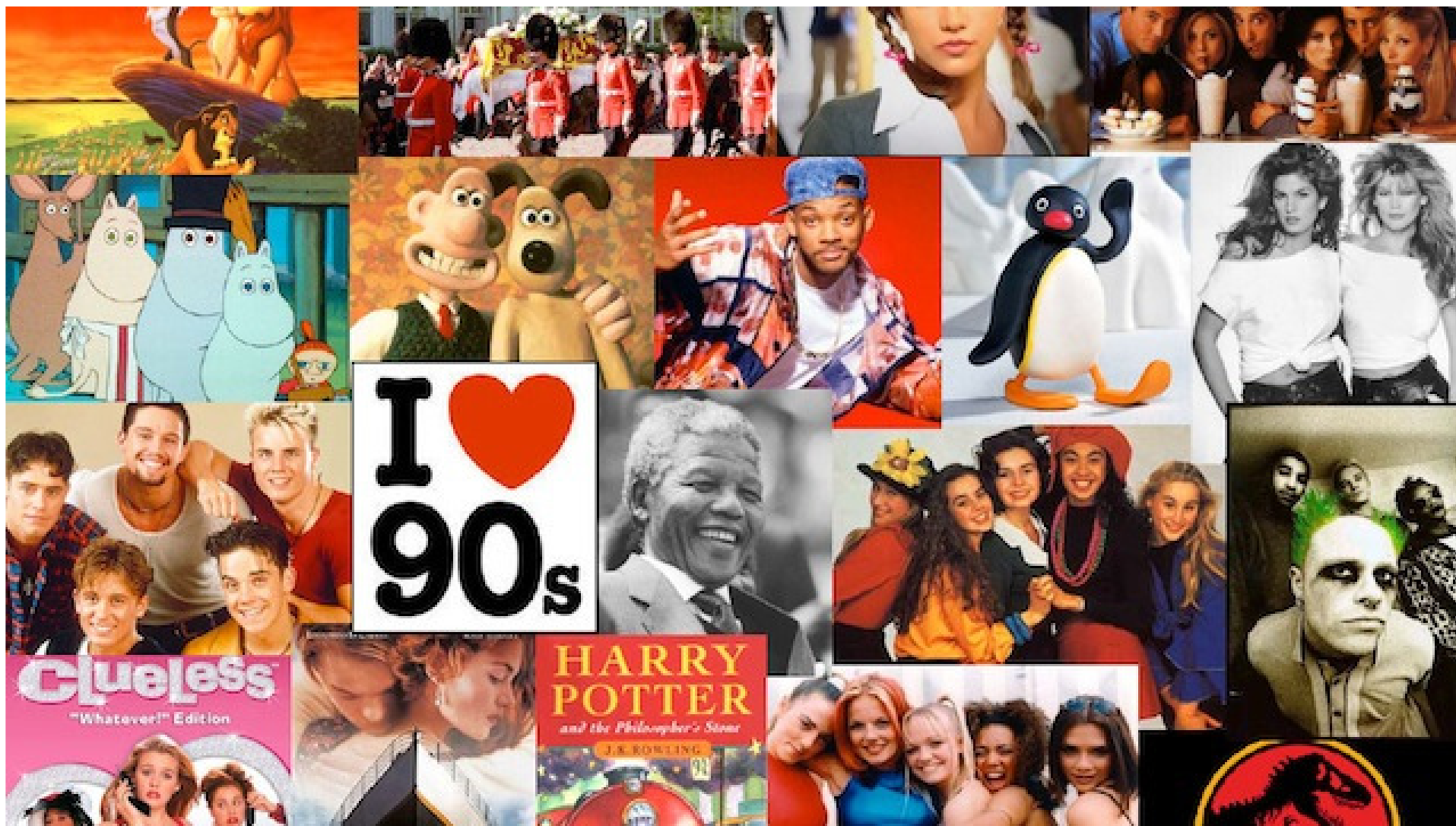


4 P's that have dominated my 29 years:




- **P**olitical interference
- **P**eople power
- **P**rofessionalism
- **P**ersonal reflections

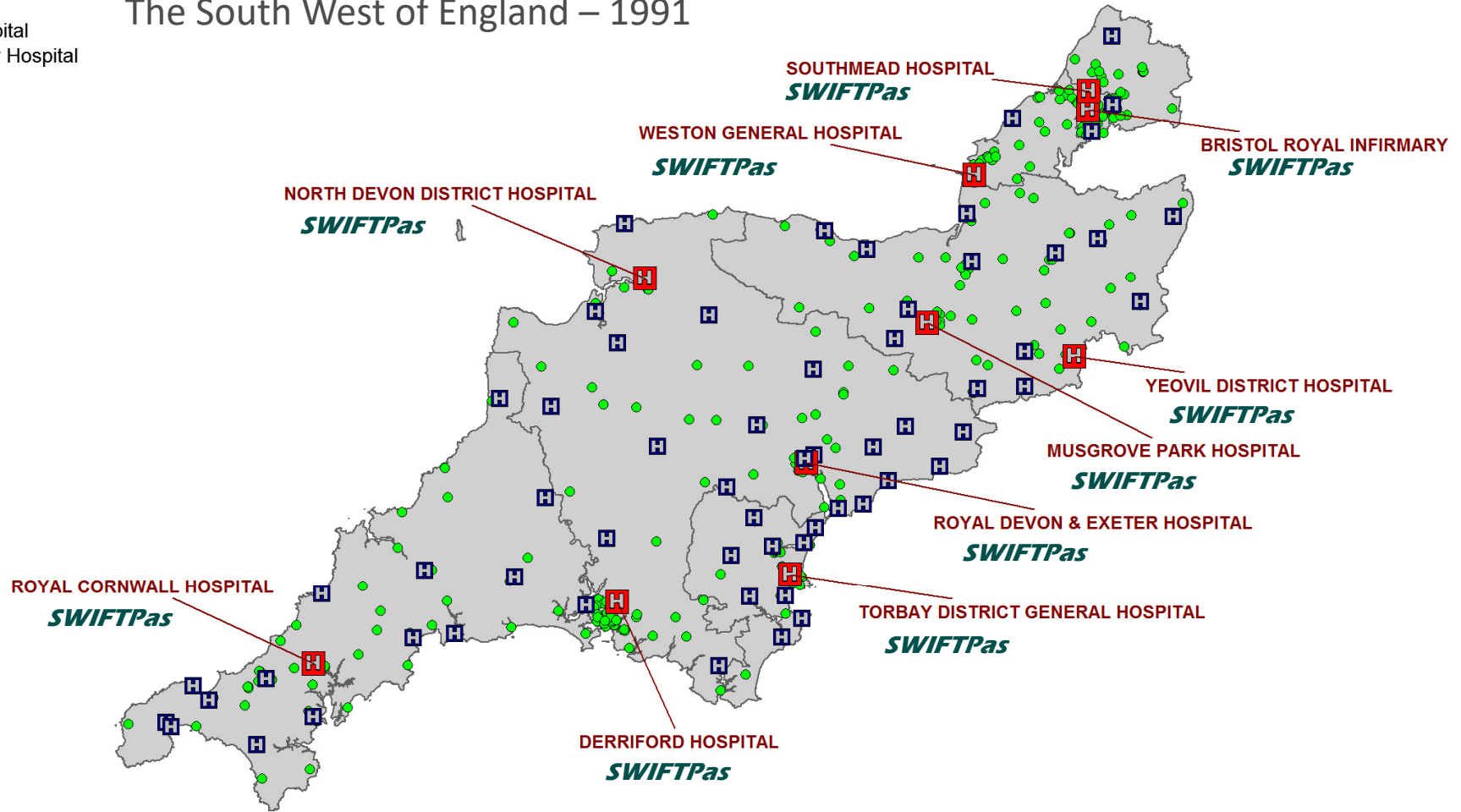


HISTORY






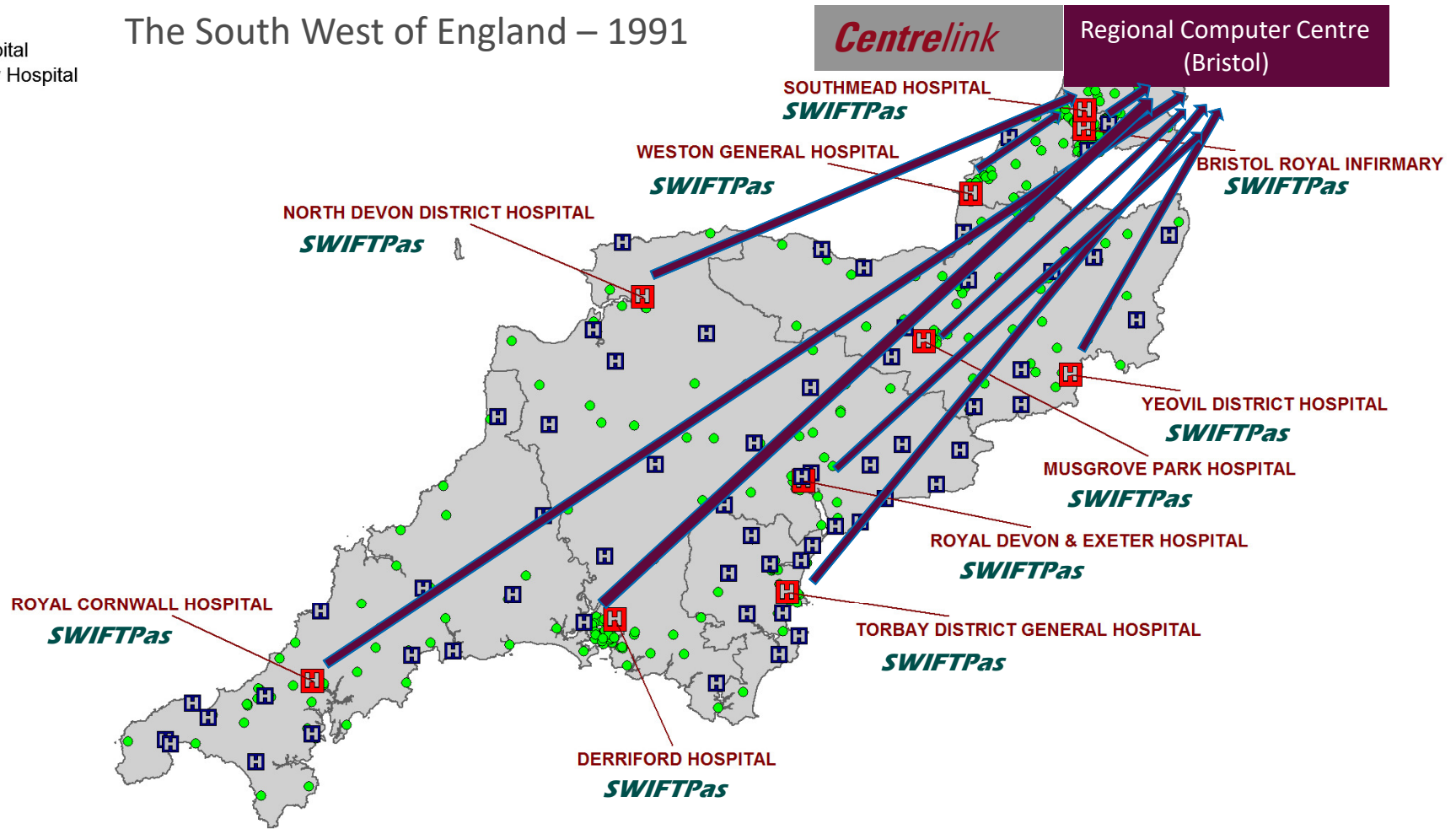
The South West of England – 1991

-  Acute Hospital
-  Community Hospital
-  GP Practice






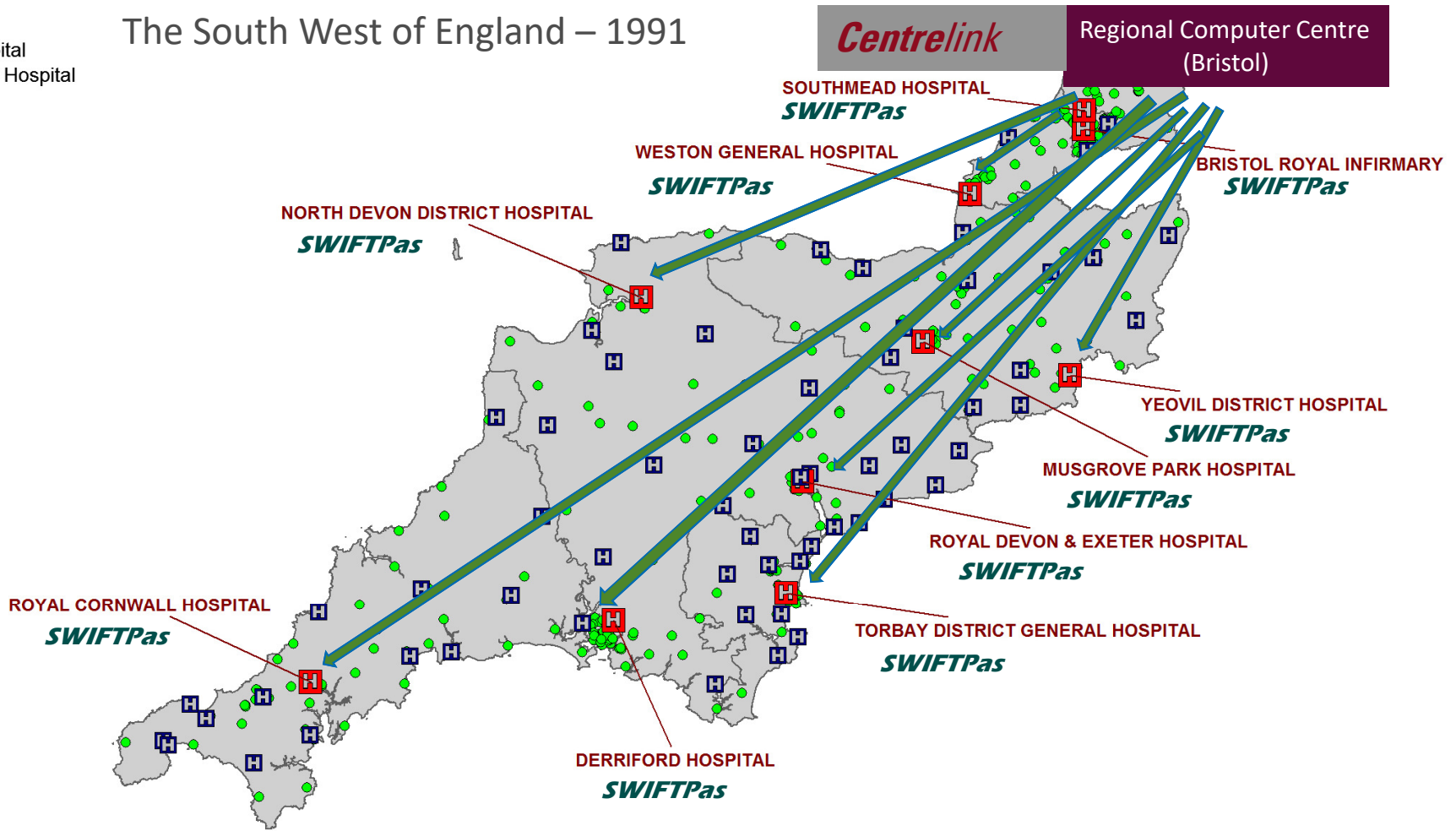
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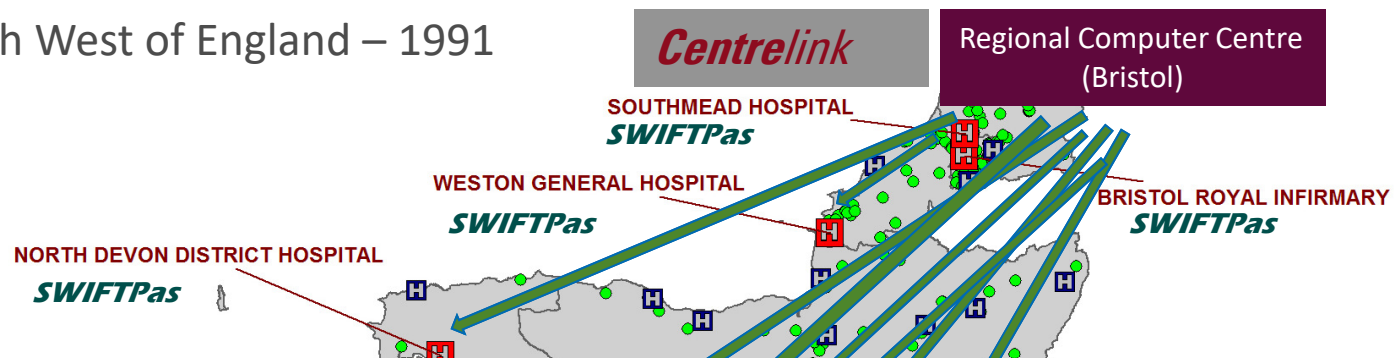
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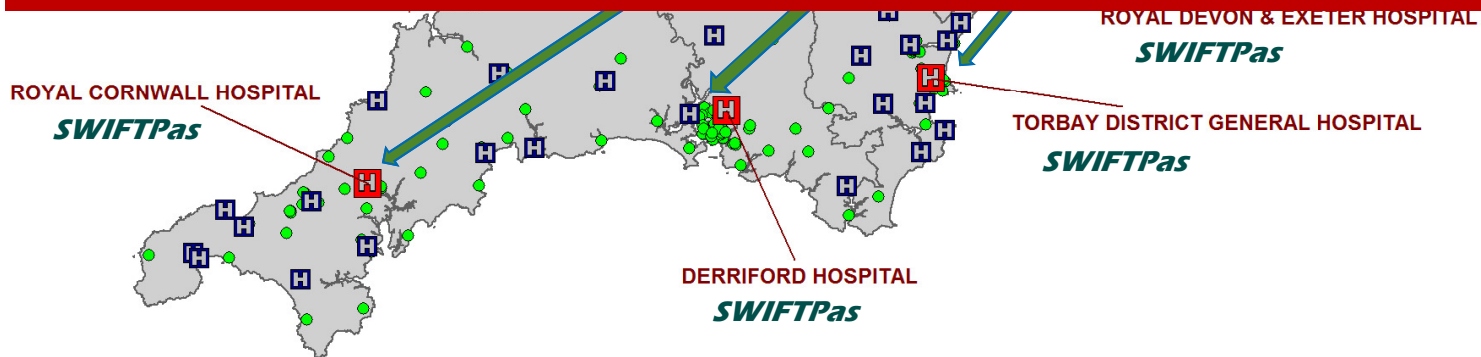
- Acute Hospital
- Community Hospital
- GP Practice

The South West of England – 1991



One South West LHCRE

Version 0.1 (1991)





This is my....
Personal reflection on some
Political interference that stifled
People power.....and was not very
Professional..!!



2000

2001

2002

2003

2004

2005

2000 - 2010

A Decade To Forget

2006


2007

2008

2009

2010



A photograph of Tony Blair, former UK Prime Minister, speaking at a podium. He is shown in profile, facing right, with his hands raised in a gesture. The background is dark, and a microphone is visible on the podium. The text is overlaid on the right side of the image.

"If I live in Bradford and fall ill in Birmingham, I want the NHS to be able to treat me,"

Tony Blair – Ex UK Prime Minister
1998

Led by this man.....



Who thought he was this man....



Genuine quote from NPfIT heyday....

Josephine - “Oh Richard, mon cheri, can I ave une tres bon digital health and care systeme zat makes sense, zat is value fer money and zat le professionals and publique want. It would fill my heart with pleasure”

Granger - “Not tonight Josephine”





Well maybe
not.....

but definitely
better!!!





NHS CIOs in 2012 as NPfIT died.....





Anger became
campaigns.....



Campaigns became movements.....

And....

a new ways of
doing things?



**Fresh
Perspective
AHEAD**

CCIO Network +

Health CIO Network +



Andy Kinnear @Andy_Kinnear

Significant moment @DHgovuk @hscic @NHSEngland @HealthCION @DHCCIO Digital Leaders - sharing one vision #hscic2216



RETWEETS 6 LIKES 4

12:00 PM - 2 Feb 2016

digitalhealth news networks intelligence

Health CIO Network +



CIO Summer School 13-14 July 2017 The University of Manchester



Health CIO National Conference, 2016

Health CIO Network +

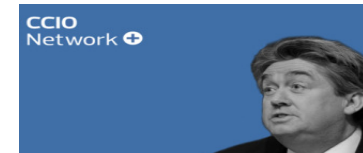
01 Nov

#ehilive

digitalhealth.net networks

Health CIO Summer School 13 - 14 July 2016, Leeds university, Leeds

Health CIO Network +



W



No Service 19:51 100%

Andy Kinnear @Andy_Kinnear

So chuffed with my #InteropSummit t-shirt I haven't been able to take it off all weekend...and more @INTEROPenAPI at #EHWK17 to come :-)

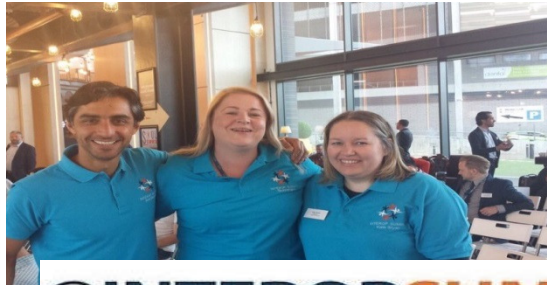


vodafone UK 4G 14:44 71%

Dr Amir Mehrkar @DrAmirMehrkar
Replying to @Rtchardatron @Andy_Kinnear and 6 others
#interopsummit #pinksocks @ukpenguin @shanemuk @ianmcnicoll @hildegardfranke @hadleyac @wai2k @RKavanagh @DRPScott @louisesinclair Livvy 😊

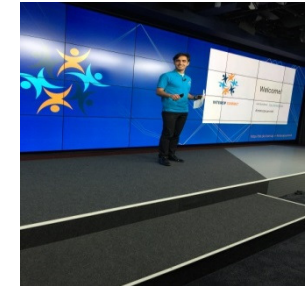


INTEROPen and 8 others
Tweet your reply



30/04/2017, 19:51

VIEW TWEET ACTIVITY



@INTEROPSUMMIT

Where we create a common language for connecting our care system

March 2nd & 3rd 2017

DeepMind Health, King's Cross



Notifications Messages Me



INTEROPen

An Open Collaborative Leading Healthcare IT Interoperability

maintenance...



You and 5 others
06/05/2017, 11:29 from Greenisland, Northern Ireland



SCW

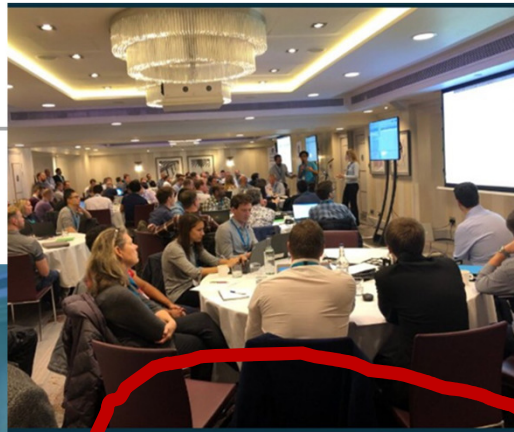


The INTEROPen #FHIRhack teams are waking up more confident of the complexities and simplicities of #interoperability because they've met to work 'openly and collaboratively'

We believe VALUES matter and we strive to live them! And have fun too! 🎉



interopen.org/who-we-are/



OVERWHELMING
TURNOUT AT
#FHIRHACK

LET THE DATA
START
FLOWING!

INTEROPen Inaugural
sponsored by Orion



Graphnet Health
@GraphnetHealth

Proud to be part of today's #FHIRHack with @INTEROPenAPI. Working alongside

- @OrionHealthEMEA
- @System_C
- @InterSystemsUK
- @HL7UK
- @CernerUK
- @tinymedicalapps
- @NHSDigital
- @NHSEngland
- @PushDoctor
- @AireLogic
- @ServelecGroup

INTEROPen @INTEROPenAPI

INTEROPen is delighted to be hosting our first



Collaboration, Openness, Transparency,
Learning together, 'Can do' attitude,
Adaptive learning, Having Fun!

#CollectUseShare #DataSavesLives
#Interoperability



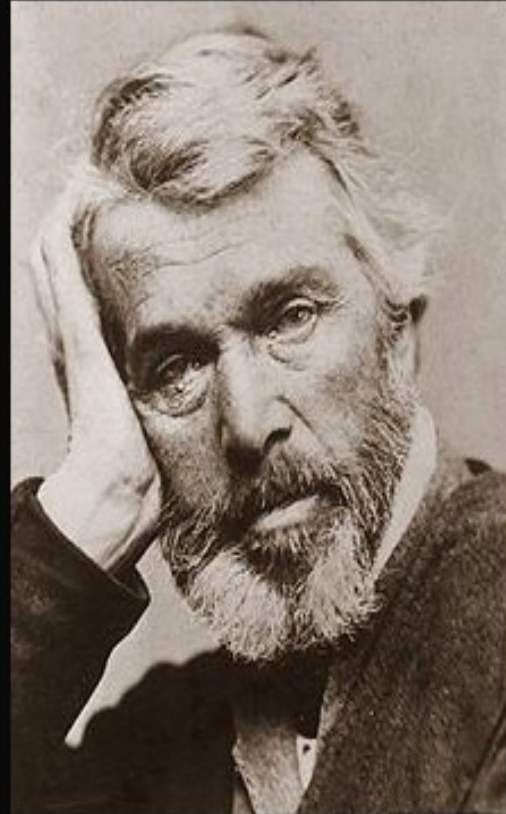
INTEROPen

An Open Collaborative Leading
Healthcare IT Interoperability



NHS Digital Academy Cohort 1 TRIBE!!





Quackery gives birth to nothing; gives death to all things.

(Thomas Carlyle)

izquotes.com



**WELL
CONNECTED**



**Informatics
professionals for
better wellbeing**

*Sign
the
pledge*

“As I see it, the undertaking to provide all people with all kinds of health care, using virtually the whole of the medical and other health professions to do it, creates an entirely new situation and calls for something bolder than a mere extension and adaptation of existing services.”

Cabinet Memorandum by the Minister of Health, 13 December 1945

A campaign given to you by...



FEDIP

*Federation
for Informatics
Professionals*





Safe, effective and efficient healthcare achieved through the best use of information and information technology.



EXCEPTIONAL LEADERS TRANSFORMING HEALTH AND CARE

MEMBERSHIP BENEFITS >



Public Policy

Working alongside our members to provide educational and technical



AEHIS, AEHIT & AEHIA

Offering education and resources for healthcare security, technology and application executives.



CHIME Foundation Partners

Representing the nation's leading healthcare IT vendors, consultants




Opioid Task Force

Learn more about the Opioid Task Force to combat this crisis. Find out how you can help.

Leave a message



How to become a **PROFESSIONAL** Strategic Informatics Leader 

| | Give me some examples | What does it cost? | |
|--|--|--|--|
| 1 Join the NETWORK | CKIO Networks (CIO, CICIO, CNIIO...) | It only costs me time and emotional commitment | <i>"I have found kindred spirits, experts in my field and I am no longer 'lonely'"</i> |
| 2 Join a PROFESSIONAL body | BCS SOCITM IHRIM CILIP APHA | BCS only costs £140 PA and I get a chunk back off HMRC. Other fees vary but its still a bargain! | <i>"I have letters after my name and am part of a body driving our profession"</i> |
| 3 Get professionally REGISTERED | FEDIP FCI | FEDIP registration only costs me £25 so happy days, FCI a bit more but worth it | <i>"I am now publically registered as a 'professional' and my credentials have been assessed by leading practitioners"</i> |
| 4 Get myself EDUCATED | NHS Digital Academy CHIME Masters in Health IT Short Courses | Only had to do a top draw application and then work a few hours each week | <i>"I am so glad I did the NHS Digital Academy Programme (or equivalent) as I now know what I need to know to be a professional"</i> |
| 5 STAY educated | CKIO Networks Summer School NHS EXPO Digital Health 'Revised' Journals | Only have to commit a bit of time from the day job for this important stuff | <i>"I am so glad I attended the events like Summer School, Rewired and NHS EXPO to maintain my CPD and stay current"</i> |
| 6 Get my TEAM 'professional' | Professional Body Organisational Membership (BCS, SOCITM, IHRIM, CILIP, APHA) SFA | Only had to commit time to our personal and professional development | <i>"My team feel valued and professional since I signed up to organisational membership of BCS, applied the SFA framework to their roles and got my organisation to commit to supporting them"</i> |
| 7 JOIN international family of strategic informatics leaders | CHIME HISA | Only have to commit a little bit of time to being a professional on the international stage | <i>"I now realise I am part of a global movement. Exposure to the work of CHIME and HISA has shown that to me"</i> |

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The Andy Kinnear 7 stage plan

to becoming a true professional leader in digital health & care

- NETWORK
- STANDARDS
- EDUCATION
- LEAD OTHERS
- GLOBAL OUTLOOK

Andy Kinnear FBCS CHCIO | Director of Digital Transformation

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South, Central and West Commissioning Support | South Plaza, Marlborough Street, Bristol BS1 3NX

 [Andy Kinnear](#)

Fellow of BCS



Registered Lead Practitioner



Certified Health CIO



Real Professionals

- **Member of a profession** or any person who earns their living from a specified professional activity.
- **Standards of education** and training that prepare members of the profession with the particular knowledge and skills necessary to perform their specific role within that profession.
- **Strict codes of conduct**, enshrining rigorous ethical and moral obligations
- **Standards of practice and ethics** for a particular field are typically agreed upon and maintained through widely recognized professional associations



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4 ps - Google Search CHIME International UK Chapter

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CHIME International UK Chapter

Join the UK chapter of the College of Healthcare Information Management Executives as part of your BCS membership.



Slide 39 of 69 | 20170920 CS011 Update on Business Planning Presentation 27 Sept 17 4.0

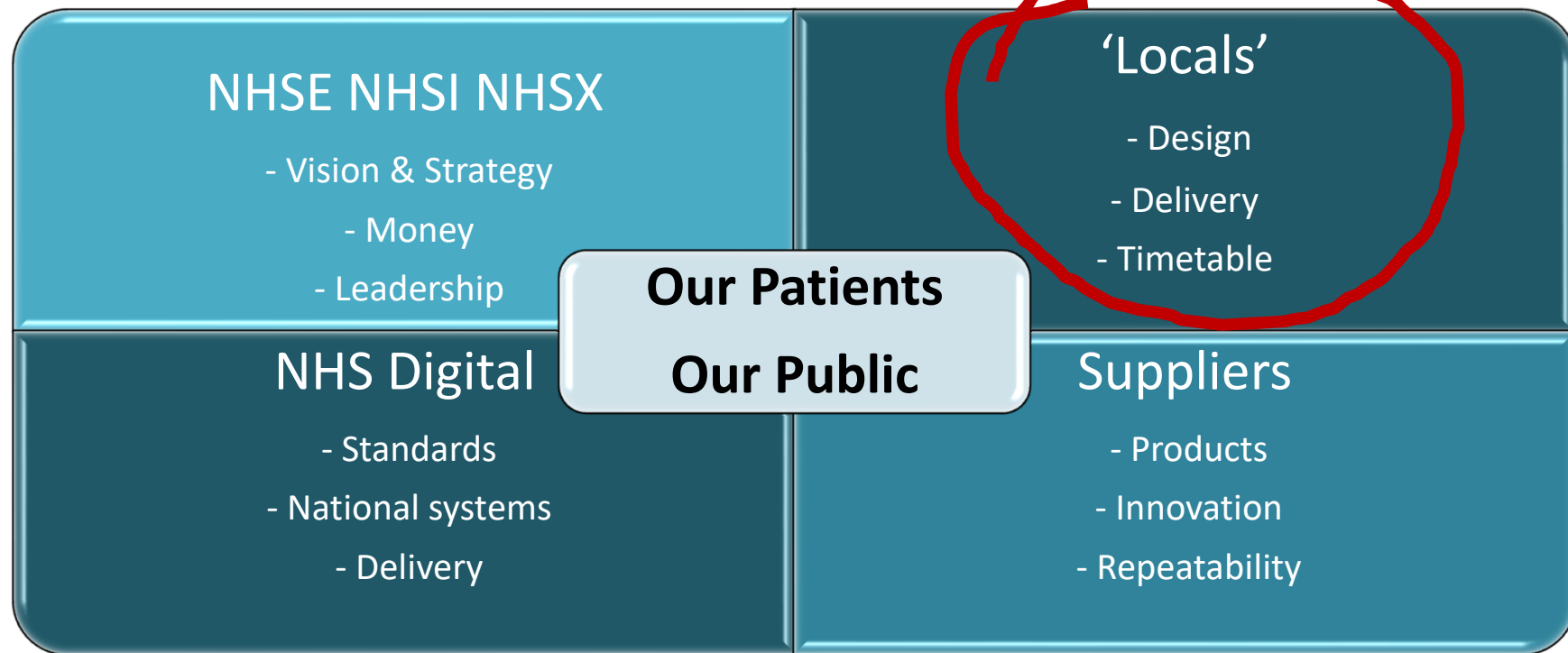
10:30 04/11/2019

Now & Next?

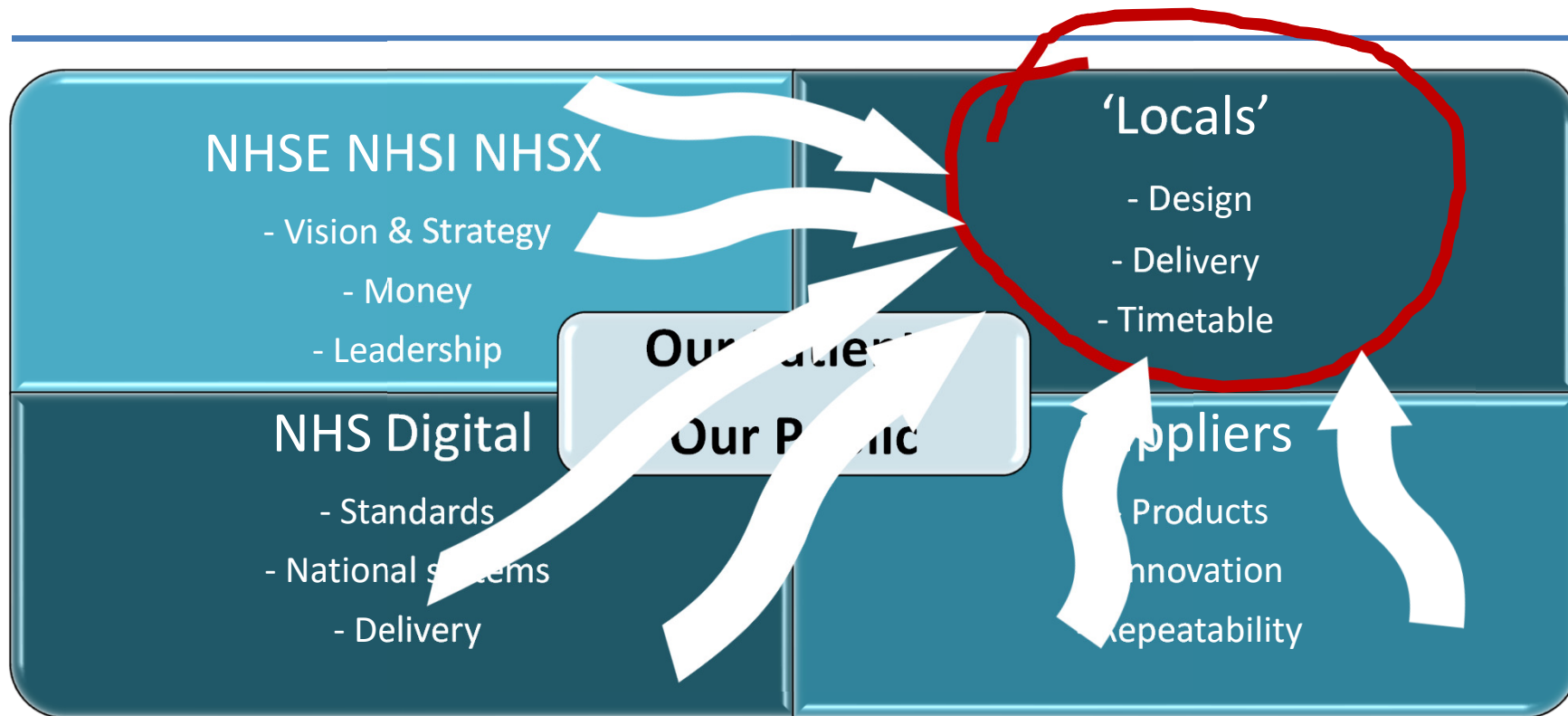
KINNEAR's Digital Transformation 'engines'



KINNEAR's Digital Transformation 'engines'



KINNEAR's Digital Transformation 'engines'









Andy Kinnear @Andy_Kinnear · 15h

I hope so, I believe so. A lot of us have slogged to deliver digital progress in a system that often sought to stifle, frustrate & hamper. The culture change you signalled cannot come soon enough, and loads of us are champing to take advantage :-)



2



5



13



Matt Hancock ✓

@MattHancock

Following

Replying to [@Andy_Kinnear](#)

Andy you are a rock

7:47 PM - 6 Sep 2018

1 Retweet 5 Likes



2



1



5



CCGs Futures???



TheKingsFund

The future of NHS commissioning: no map or clear destination

18 September 2017

Authors: Bush, Robertson

After more than 20 years of repeated reorganisations (culminating in one 'so big you can see it from outer space'), policy-makers have finally navigated the purchaser-provider divide to focus their attention on the structure of health care providers. When the NHS five year forward view (Forward View) was published in 2014 (with its focus on developing new, locally designed integrated models for providing health and care) the broad thrust of English health policy shifted from commissioners and competition to providers and collaboration.

Is this the beginning of the end for CCGs?

20 April 2017

CCGs are at the heart of our NHS modernisation plans, said former health secretary Andrew Lansley nearly six years ago at the launch of draft guidance when CCGs were just emerging.

His vision was that CCGs would 'put healthcare professionals in the driving seat so that they have the freedom and responsibility to design services on behalf of their patients – delivering better quality and integrated care.'

CCGs are at the heart of our NHS modernisation plans, said former health secretary Andrew Lansley nearly six years ago at the launch of draft

Is this the end for CCGs?

14 June 2016

Dr Kallash Chand

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You are here: Home > Simon Stevens announces...



Wilmington Healthcare

Home > News

Deficit of £700m predicted as two-thirds of CCGs end year in the red

9 April 2018 | By Carolyn Wilkerson

CCGs rack up £471m overspend to month nine

News - 06 Apr 2018



This back-door reorganisation spells the end of NHS general practice

23 May 2018

Dr Kallash Chand

Simon Stevens announces commissioning changes that could sideline CCGs

1 March, 2017 04:56 PM | By Alice Harrold

NHS chief executive Simon Stevens has announced upcoming changes to regional healthcare commissioning, during questioning from the Public Health Committee (PAC) in a hearing on 27 March.

...reorganisation of how NHS services are provided in parts of England, as NHS 'transformation' areas will 'take rights' at the end of March, Stevens revealed.

Two practices saved from tragic closure

It's our 50th edition

Funding changes force Bristol GP practice to resign from its contract

Insight: GP mergers and developments

5,000-patient practice to close following failed GP recruitment drive



Integrated Care Systems (STPs, LHCREs, etc)

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Integrated care

Integrated care systems

- Bedfordshire, Luton and Milton Keynes
- Berkshire West
- Buckinghamshire Integrated Care System
- Dorset
- Frimley Health and Care
- Greater Manchester Health and Social Care Partnership
- Healthier Lancashire and South Cumbria
- Nottinghamshire

Home > Integrated care > Integrated care systems

Integrated care systems

In 2016, NHS organisations and local councils came together to form [44 sustainability and transformation partnerships \(STPs\)](#) covering the whole of England, and set out their proposals to improve health and care for patients.

In some areas, a partnership will evolve to form an integrated care system, a new type of even closer collaboration. In an integrated care system, NHS organisations, in partnership with local councils and others, take collective responsibility for managing resources, delivering NHS standards, and improving the health of the population they serve.

Local services can provide better and [more joined-up care for patients](#) when different organisations work together in this way. For staff, improved collaboration can help to make it easier to work from other organisations. And systems can better understand data about local people's them to provide care that is tailored to individual needs.

TheKingsFund

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Making sense of integrated care systems, integrated care partnerships and accountable care organisations in the NHS in England

Integrated care Accountable care

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LGO local government chronicle

POLITICS AND POLICY SERVICES REGIONS INVESTMENT LONG READS EVENTS JOBS PARTNERING WITH LGO SUBSCRIBE

HEALTH AND CARE

Care systems get rebrand as NHS England seeks 'next cohort'

5 FEBRUARY, 2018 | BY SHARON BRENNAN

NEWS EDITOR
A new deal for social housing – just not a brilliant or radical one

Patients4NHS NHS

Privatisation HSC ACT Funding & Cuts The 5 Year Plan STPs Integrated & Accountable Care Devolution Personal Budgets

Trade Deals and the NHS PFI Digital services & data Brexit and the NHS

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Integrated Care Systems

As mentioned on other pages, NHS England (NHSE) has divided the English NHS into 44 local health systems ('footprints'), now described as [Sustainability and Transformation Partnerships \(ST Partnerships\)](#). NHSE expects these Partnerships to evolve into what were initially called [Accountable Care Systems \(ACS\)](#) but, from February 2018, have been renamed as [Integrated Care Systems \(ICS\)](#) – perhaps because the term 'accountable care' had become rather toxic.

Search

"The unhappy and growing tendency to regard healthcare as a commodity is not serving the people of the UK well."
— President of the Royal College of Paediatrics and



ALB changes???

NHS Model

- “Arm’s length bodies” (ALBs) are stand-alone national organisations sponsored by the Department of Health undertaking executive functions.
- The work they undertake ranges from back office administrative functions to complex ethical or clinical-related work.
- For example - paying dentists; countering fraud; blood collection and processing; improving the safety of care; reducing the number of mistakes that can prove fatal to patients, setting standards and ensuring that service delivery is focussed on the patient.

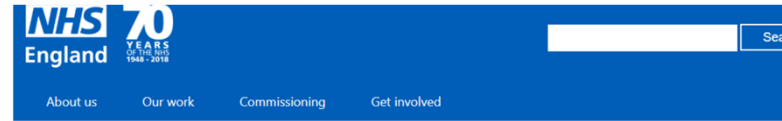
Better Regulation Executive



Digital



Health Education England



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News

NHS England and NHS Improvement: working closer together



NEWS

artificial intelligence | cyber security | machine learning | NHS Digital | org2 | redundancies



Owen Hughes

16 August 2018

Share this...



intelligence +

Suppliers:
NHS Digital

Redundancies loom over major restructure at NHS Digital



Hundreds of staff at NHS Digital will be forced to re-train or face the axe as the organisation moves to upskill its workforce via a major restructure.

A round of redundancies will be made at NHS Digital as part of a restructuring process that aims to bring more cyber-literate staff into the fold.

Sign up to the Digital Health Newsletter!

LATEST HEADLINES



East Anglian Air Ambulance issues security alert after email breach
17 August 2018



Tech giants make interoperability pledge for US health data
17 August 2018



Why we're gathering around the NHS wireless at my GP practice
17 August 2018



Cyber security news round up



NHSX: new joint organisation for digital, data and technology



The big boys & girls

Prof. Joe McDonald
@CompareSoftware

Following

Giant leap forward or just more interoperability window dressing @DHCCIO @bengoldacre @MattHancock

Peter Lee @peteratmsr
Making health data interoperable will make all of us healthier. @Microsoft is pleased to join Amazon, Google, and others to advance tech for health data interoperability. Our new Chief Architect for Health Data, Josh Mandel, explains our commitment. [cloudblogs.microsoft.com/industry-blog/...](http://cloudblogs.microsoft.com/industry-blog/)

Show this thread

12:02 PM - 14 Aug 2018

Ed Simcox
@HHSCTO

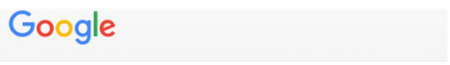
Follow

Exciting day here at #bbdc18--about 600 developers are using #bluebutton data. Important step in modernizing #healthcare.



Facebook sent a doctor on a secret mission to ask hospitals to share patient data

- Facebook was in talks with top hospitals and other medical groups as recently as last month about a proposal to share data about the social networks of their most vulnerable patients.



- Google in Health**
- Google is making significant investments in health, wellness, and life science
- Google Cloud
 - Apigee Health APIs
 - G Suite for Healthcare for HIPAA compliant workloads
 - Google Cloud Platform for HIPAA compliant workloads
 - Google Genomics
 - Google Fit

Home > Electronic Health Records

TOP STORY

"Historic moment": Tech titans join in pledging to remove barriers to health data sharing

Tom Sullivan | 14 Aug 2018

ok to the stage in an unscheduled session at the

s/1030197852285222912

Andy Kinnear @Andy_Kinnear · Aug 16

I'd certainly hope so. I am a big fan of #BlueButton after meeting @BettinaExperton & team a while ago...her pioneering spirit definitely accords with what I see in @INTEROPenAPI from @ReadmanLuke & @DrAmirMehrkar & co.....kindred spirits unite!!

1 1

Bettina Experton MD MPH
@BettinaExperton

Following

Replying to @Andy_Kinnear @DrAndrewHugman and 2 others

Thank you @Andy_Kinnear for your kind words! Wonderful to see that gov leaders like you & @SeemaCMS @HHSCTO are committed to empowering patients with #BlueButton It's all about patient safety & cost control with #interoperability via the patient Hope to see you all @ExpoNHS !

Microsoft Health

Get actionable insights for healthier living.



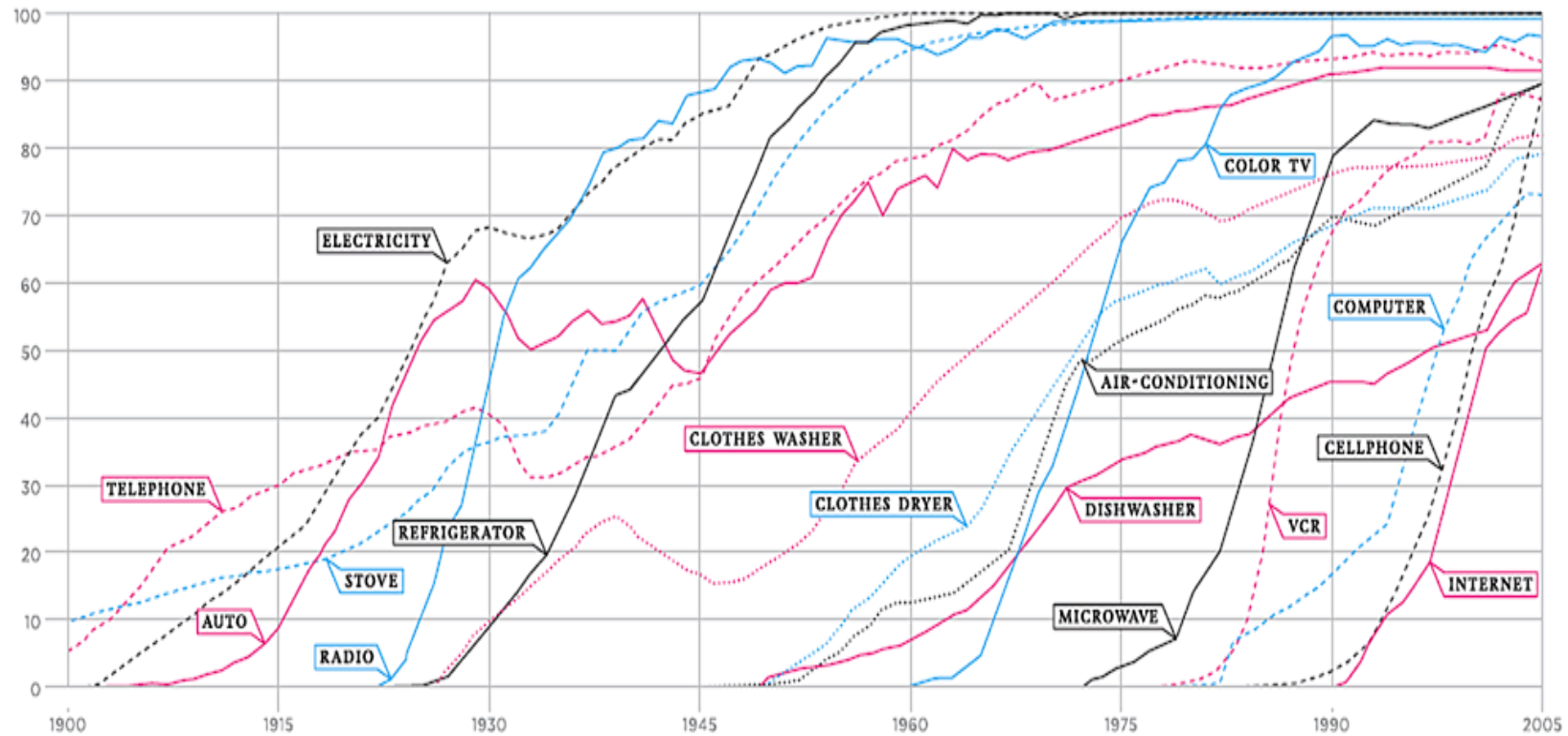


Rate of change



PERCENT OF
U.S. HOUSEHOLDS

CONSUMPTION SPREADS FASTER TODAY



50 Million Users

- Landline telephone 75 years to hit 50 million users.
- Airplanes 68 years,
- Automobile 62 years,
- Light bulbs 46 years,
- Television 22 years.

- **YouTube, Facebook and Twitter - 4, 3 and 2 years**

- **Babylon signs up 12,000 patients AN HOUR!!**

Conclusion

Andy Kinnear – career history



Organisations come and go.....
.....our duty to the public does not!!!

Andy Kinnear – 28+ years in NHS working for:

- South West Regional Health Authority
- Bristol & Weston Health Authority
- Bristol & District Health Authority
- South Gloucestershire PCG
- South Gloucestershire PCT
- Avon IM&T Consortium – hosted by Bristol PCT
- Avon IM&T Consortium – hosted by Bristol, North Somerset and South Gloucestershire ‘cluster’ PCT
- South West CSU (shadow)
- South West CSU
- South, Central & West CSU
- South Central & West CSU and HSCIC
- South Central & West CSU and NHS Digital
- NHS South Central & West

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What has it taught me?

- Organisationally-centric thinking is largely pursued by the small thinking, unambitious or patronising
- Our organisations are just badges – they are not real....
- The only constant is the people – those we serve, those we work we with and those we come to work for....
- The people, the network, the 'tribe' is the real source of energy, belief and power



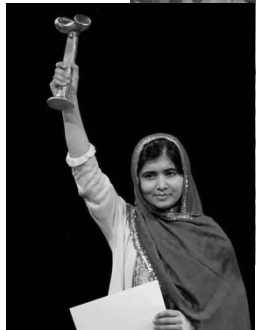
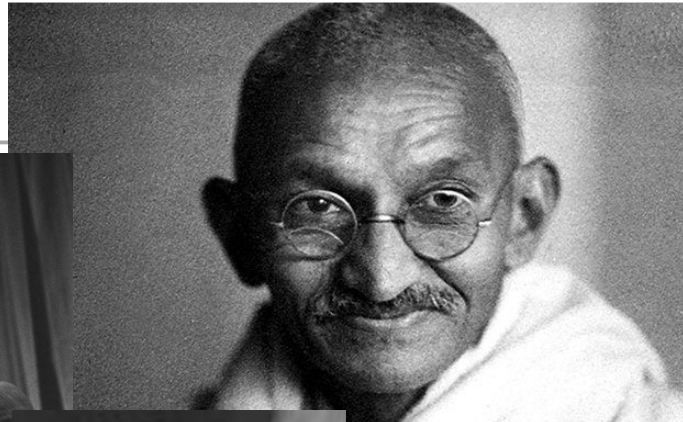
**Organisations do not really matter
Only TRIBES matter....**

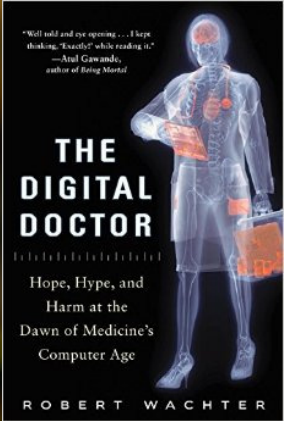
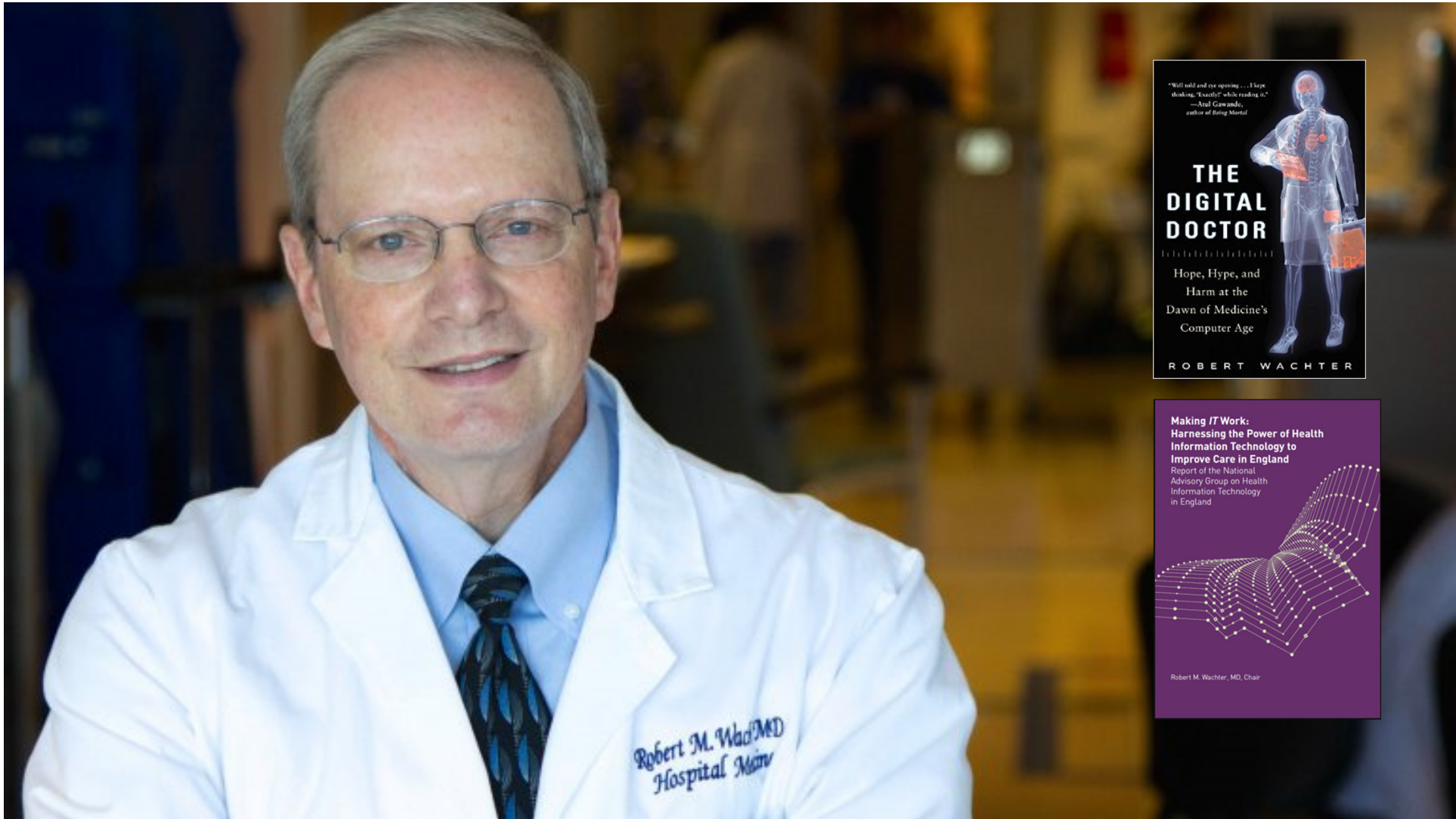
PROFESSIONAL TRIBES..

and what do TRIBES need?



LEADERS







“ To those who wonder whether the NHS can afford an ambitious effort to digitise in today’s environment... the answer is clear:

the one thing the NHS cannot afford to do is to remain a largely non-digital system. It is time to get on with IT.”

Wachter Review,
September 2016

We are kindred
spirits, forged
in different
fires but
kindred.





That's why we are lucky!!





The NHS is only ever
about **PEOPLE**

Digital is just a way for us to serve
people better

- Our Professionals
- Our Patients
- Our Public



July 5 1948 – The NHS is
born - Health Secretary
Aneurin Bevan launched the
NHS at Park Hospital in
Manchester

