Health in the Al Era

Dr Charlotte Refsum

Director of Health Policy, TBI



The AI era presents new challenges that health systems must deal with

"

Realizing the benefits of AI requires a platform approach that does more than just gather a collection of innovative digital tools under one roof

Countries are increasingly aware of how fundamentally different the AI era is from post-war era when most of their health systems were established

| Characteristics of the AI era | Health System Features |
|-------------------------------|------------------------|
| Fragmentation | Unity |
| Prediction | Prevention |
| Agency | Empowerment |
| Complexity | Personalisation |
| Pace | Agility |
| Risk Exposure | Risk Protection |

7

J Halamka, Mayo Clinic, 2023

But AI is also part of the solution, driving both productivity and prevention

Prevention

"

How you understand, master and harness this technology revolution will define the place of this country and the shape of the world

Traditional health systems are too labour intensive and expensive to scale and they are crowding out investment in other areas of public life

| Future Demand Challenges | Future Capacity Challenges |
|--|----------------------------|
| Incidence of NCDs (Lifestyle illnesses like obesity) | Workforce |
| Communicable disease (inc. pandemics) | Funding |
| Antimicrobial Resistance | Digital infrastructure |
| Climate Change | Inefficient models of care |
| Drive to ensure Universal Health Coverage | |
| Advances in Biotechnology and medical treatment | |

Productivity

"

Tony Blair, 2023

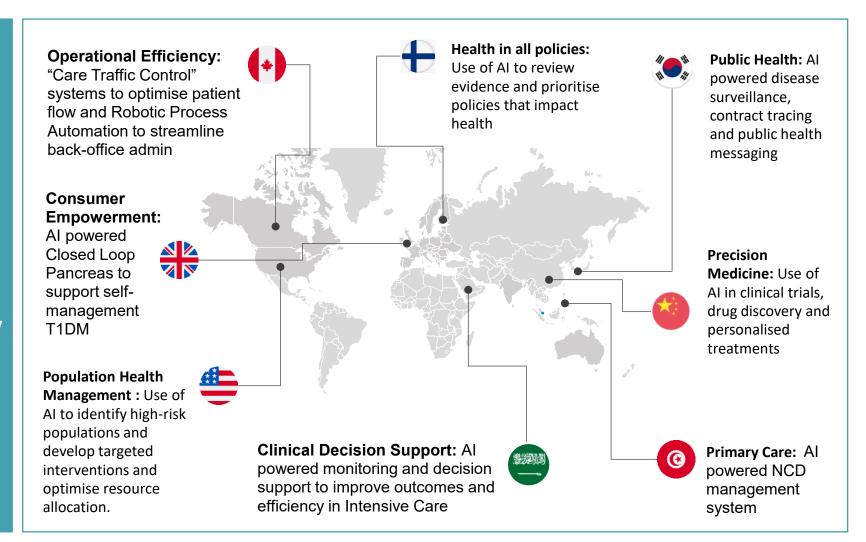
We can already see AI driving prevention and productivity globally

Prevention:

- Public Health
- Primary Care
- Population Health Management
- Empowered Patients
- Health in all Policies

Productivity:

- Operational efficiency
- Clinical DecisionSupport
- Administration support
- Precision Medicine



Countries need an end-to-end plan to stimulate, regulate and assimilate Al

A. Stimulation of AI development in health

1

Data and Digital Infrastructure

- 5G network capability
- Digital Health Records
- Digital ID

Estonia

- 98% have an ID card
- 100% have an Electronic Health Record (EHR)
- 20% have their genome mapped
- 1% of GDP earmarked as state funding for IT

2

Data sharing & Interoperability

- Open Standards
- Data governance
- Stakeholder collaboration

United States

- Legislation: 21st Century
 Cures Act promotes open
 APIs
- HIMSS: global role in setting industry standards for data sharing and interoperability

3

Innovation Support

- Al Strategy
- Public Funding
- Public-Private Partnerships

China

- Public funding of national technology innovation programs (subsidy not investment) e.g. \$256bn for the Little Giants program
- 2 new stock exchanges for tech

B. Regulation



Regulatory Frameworks

- Ethics and bias
- Privacy, security & trust
- Safety and effectiveness
- Siloed regulators

Singapore

- Modern Al governance framework balancing innovation and risk
- Parallel public information campaigns to deliver data literacy and build trust
- Need for global alignment

Countries need an end-to-end plan to stimulate, regulate and assimilate Al

C. Assimilation of new AI technologies in health

5

Adoption and Spread

- Innovation Agencies
- Transparent outcomes
- Patient Choice

South Korea

- Korean Health Industry
 Development Institute
 (KHIDI) dedicated to
 promoting and supporting
 development of healthcare
 industry
- Data driven health policy, investment in education and R&D and PPP's.

6

Workforce Agility

- Workforce Planning
- Education and reskilling
- OD and pathway design

Australia

- Australian Digital Health Agency (ADHA) published a strategy for health workforce agility
- The plan focuses on digital literacy, microcredentialling and systems leadership

7

Primary Care Infrastructure

- Omni-Channel Access
- Polyclinics
- Teams Based Care
- Integrated Care

Netherlands

- 24/7 Primary Care: ED attendance rate 1/3 of UK
- GP most popular specialty due to autonomy, work life balance, collaboration, good medical workforce planning and pay

8

Risk Pooling Function

 Role of the state in protecting high risk individuals from catastrophic healthcare costs

United Kingdom

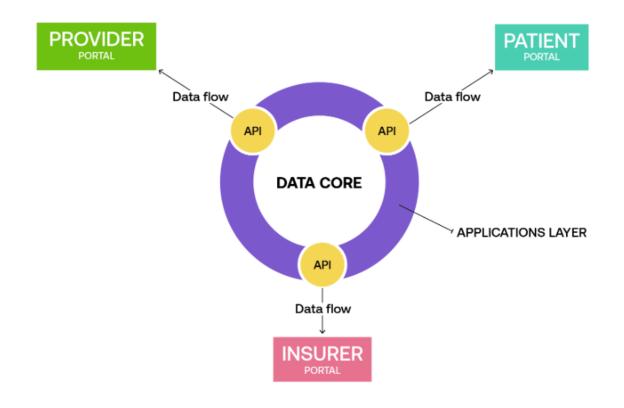
- Commonwealth Fund:

 (2021): UK citizens reported
 lowest rates of cost related
 access issues
- Scope of services challenged by decreasing fiscal space

Digital Health Records are the foundational building block of modern health systems



Applied to a comprehensive dataset, AI can help us to understand risk and to understand how best to mitigate that risk.



Consumer facing AI needs a regulated marketplace to drive choice and agency



door"

The NHS App could finally put patients at the heart of a new NHS – one aligned to the needs and expectations of modern citizens and designed to evolve.

Reimagine the NHS App:

Ensure Emphasis on Consumer-Driven Design

Avoid Fossilising Old Models of Care in New Technology

Double Down on **Personalised Prevention**

Ensure Co-Development of the NHS App and Single Patient Record Put the NHS App at the Heart of the Planned Redesign of Clinical Pathways

Integrate the NHS App
With **Private-Sector Providers**

Increase the Ambition for **Speed** of Rollout

The NHS App Should Be a **Universal Digital Offer** for Citizens

A complex provider landscape needs smarter navigation systems



"Doctor in your pocket"

The doctor in your pocket is an expert in you, the NHS and cutting-edge medical diagnosis and treatment.

California's Ada Health app













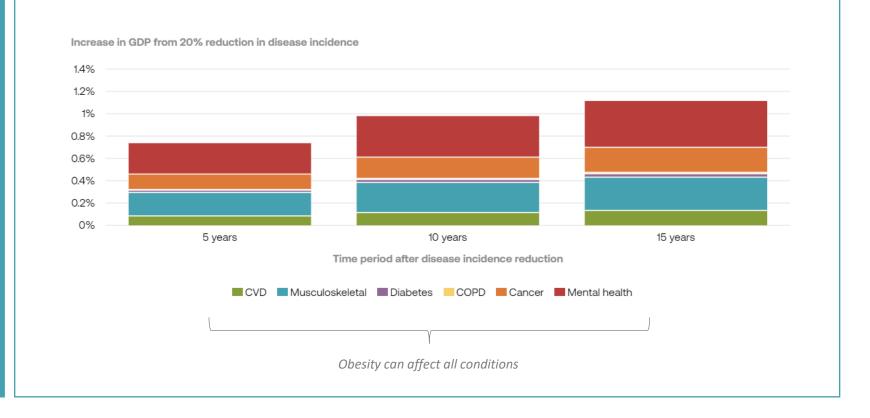
There is a strong economic imperative for prevention



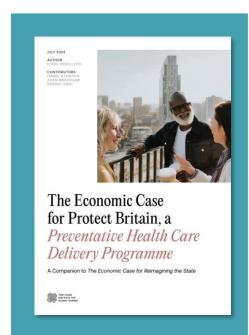
Prosperity Through
Health: The
Macroeconomic Case
for Investing in
Preventative Health
Care in the UK

"The Case for Prevention"

The economic case is not just about cost containment – it's about growth. A 20% reduction in the incidence of 6 common conditions could raise GDP by 0.75% in 5 years and 0.98% in 10.

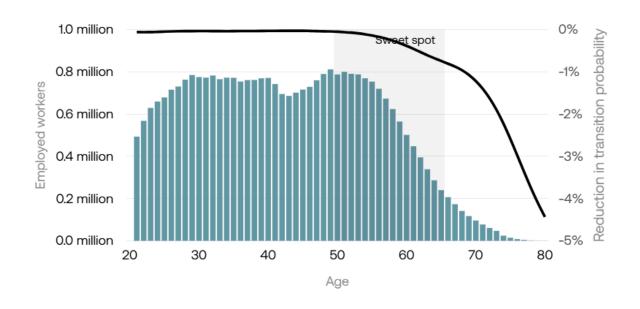


Prevention needs a convenient retail offer for working age adults to engage



"New Models of Care for Prevention"

We can't rely on traditional primary care services to roll out prevention – we need low-cost, light-touch models of care with a convenient retail offer.



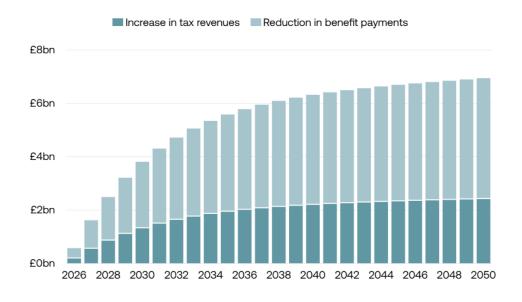
Source: Authors' calculations based on Yannick Schindler and Andrew Scott (2025), "The Macroeconomic Impact of Chronic Disease in the United Kingdom"

Weight loss medications tested our commitment to prevention



"The Basket of Goods"

Under TBI assumptions, DWP spending could be expected to reduce by £2.08 billion at five years and £3.47 billion at ten years.



Source: Yannick Schindler and Andrew Scott (2025), "The Macroeconomic Impact of Chronic Illness in the United Kingdom"; OBR ready reckoners

Thank you

- **f** InstituteGC
- O InstituteGC
- **InstituteGC**